B2C Customer Experience in Microsoft Teams

Human Centered Design and Engineering: Capstone



Background

The UW Human-Centered Design & Engineering department's capstone project pairs undergraduate student teams with corporate sponsors to propose and build new interactions in existing products.



Our team



Collin Tran
Design



Izzy ArmstrongDesign/Research



Espen Scheuer
Research

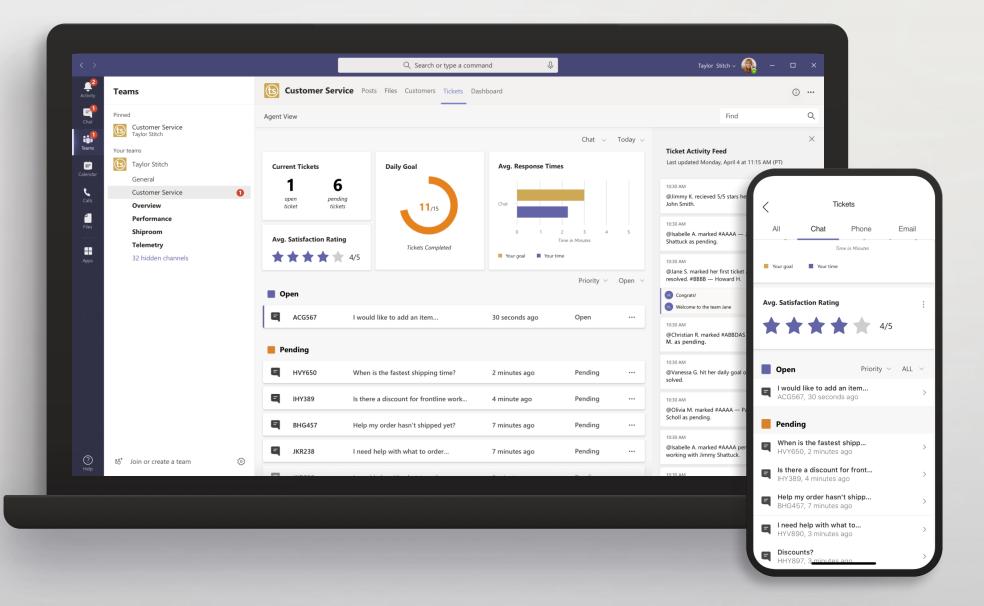


Olivia Oplinger

Design/Research

Objectives

- Research unexplored verticals for Channel Apps opportunities
- Apply the human-centered design process to define and validate an interaction design solution
- Deliver a high-fidelity design concept for Teams integration



Process

01

Interviews

Competitive Analysis

02

Research Synthesis

Jobs To Be Done

User Journey

Logic Flow

03

Ideation

Sketching & Exploration

Critique

Medium Fidelity

04

Iteration

User Testing

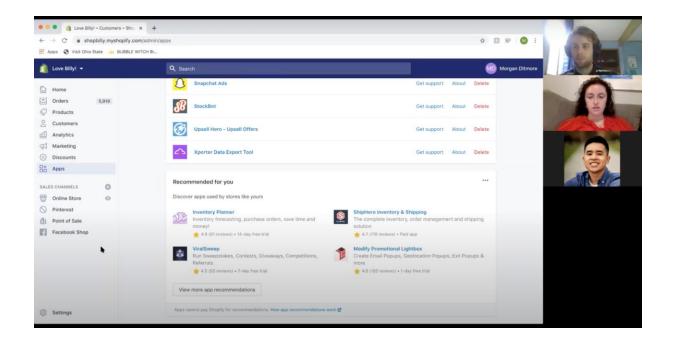
Final Design

01

Research & Problem Definition

Preliminary Research

We investigated major players in the e-commerce space, conducting competitor feature audits and interviews with four Customer Experience Agents, to better understand the current state of customer relationship management.



Insight 1 of 4

CX agents are overloaded by tools to manage their workflows

"I have 10 tabs open all day" - P1

"We use a bunch of tools for very specific use cases... sometimes we don't use any of their other features" – P3

Referenced tools include:

- Salesforce
- Zendesk
- Klaviyo
- Kustomer

- Ansa
- Wrrk
- Globegistics
- ShipStation

Insight 2 of 4

CX associates need to balance efficiency and personalization while interacting with customers

"I manually override returns to make sure customers get refunded as quickly as possible" – P2

"I spend almost half my day writing personalized messages to high value customers" – P4

"I couldn't do my work without preset replies" – P3

Insight 3 of 4

E-commerce SMB's frequently change tools and modify behavior to minimize costs

"We only have one Shopify account and we share the password to save money" – P2

"Software price point is really important. We've changed around tools in the past because of price" – P3

Zendesk pricing starts at \$50 per agent, per month

Insight 4 of 4

CX tools lack robust internal messaging and require workarounds for ticket discussions

"I have to use the Slack Zendesk plugin to escalate tickets to my boss" – P4

"We copy and paste our ticket URLs into Slack to get help" – P3

"Stitch Labs doesn't communicate back with Shopify so you have to manually update orders when they are cancelled" – P1 How might we **streamline CX workflows** by consolidating their primary tasks into a single tool that facilitates efficient task completion and communication?

Leverage the messaging functionality built into Microsoft Teams to help businesses manage their customer relationships.

Small to medium e-commerce stores

These stores are likely to have a volume of customers that necessitate dedicated customer experience employees but lack the budget to build complex fully integrated solutions.



Customer Experience Manager

The CX Manager manages several CX agents working to resolve customer issues, monitoring team performance and resolving issues that are escalated.



Customer Experience Agent

The CX Agent is the first point of contact with the customer answering questions about products and resolving order issues.



Customer

The customer is the user visiting an e-commerce site, either looking to purchase something, or contact customer service.

Integrated Platforms

Companies like **Zendesk** provide one place where users can accomplish all of the customer experience tasks from chat to calling.

Targeted Offerings

Other products target specific industries with individual offerings such as **Drift** a chatbot service that allows enterprise companies to acquire leads automatically.

Chat-Based Alternatives

To round out our understanding of the competitor space we also looked at consumer chat apps like **WhatsApp** and **WeChat** to understand how they were using chat to facilitate B2C communication.

02

Synthesis

Jobs-to-be-Done

To better understand what interaction we should design for, we mapped Jobs-to-be-Done to each of the tasks uncovered in our primary research.

	A	В	С	D	Ε	F
1	Company/Organization Sector	Role Type	Jobs To Be Done	User Journeys	User Scenarios	Microsoft Teams opportunities
5	E-Commerce	CX Associate	Check order status for customer	Customer orders item on website Customer is annous to see when their order will arrive Customer is annous to see when customer service C. Yer pasks for order number if not provided Cyrep asks for order number if not provided Susses shopfly add-ons to see status of order and potentially explidite shipping via ship station is necessary C. Yer p closes ticket by responding with order status	As a CX Associate, I want to 1. Receive communication from customers 2. Use prewritten responses to respond quickly 3. Access order status information quickly 4. Have option to expedite shipping If necessary	- CRM tool to communicate with customers - Macro tool with customized responses - Expedite retrieving and inputing order status information
6			Escalate Zendesk ticket	Receive Zendesk ticket they cannot answer Use slack to forward it to their manager using slack	As a CX Associate, I want to 1. Review tickets quickly 2. Delegate them to the correct person easily	– Enable ticket delegation via Teams
7			Custom Item inquiry/discussion	Lossomer sees custom jewelery offer on website and is interested but not ready to buy Customer emails customer service email to inquire further Custom jewelery service and links to popular pieces A. Customer buys a custom piece A. Customer buys a custom piece A. Customer buys a custom piece S. Automated Bookhate email asks customer to schedule appt to fit custom jeweley Lossom jeweley		- Directly communicate with customer - Scheduling integration in Teams
8			Edit an order	1. Customer orders item from westige and accidentally enters the wrong shipping address. 2. CX rep responds with macro asking to provide order number and new address. 3. Customer responds with apprioriate from the control of the c	As a CX Associate, I want to 1. Receive communication from customers 2. Use prewritten responses to respond quickly 3. Receive relavent information from customers or automatically 4. Ed orders as quickly as possible 5 aringe my tickets as infrequently as possible	- Directly communicate with customers - Access Shoplfy information - Edit order using integrations without leaving teams - Automatic ticket or thread management using Teams CRM set up or bots to prune old threads
9			Schedule appointments and/or consultations	Customer orders custom jewlery piece from website Automate email from Bookthat asks customer to set-up appointment for custom piece O. X Associate or in store employee conducts appointment	As a CX Associate, I want to 1. Set up automatic email responses based on triggers 2. Schedule things with customers without any effort 3. Conduct appointments and create meaningful experiences for customers	Automatic teams notifications based on shopify integrations and triggers Outdook scheduling automatically Online only appointments through teams links in the emails

Example JTBD with Needs: Respond to customer inquiry

- Mark yourself as active and taking calls
- 2. Mark yourself as busy during a call
- 3. Solve issues that customers call in with or escalate to a manager (Ideally calls are 15-30 mins long)
- 4. Wrap up calls by taking notes on the issue and updating wiki
- 5. Mark yourself as Active again

- Be able to toggle my 'Active' vs. 'Away' settings
- Receive communication from customers via phone
- 3. Escalate problems to a manager
- 4. Use ticket to add end-of-call notes
- 5. Create and add to knowledge-base articles

Ticket Escalation User Scenario

From our Jobs-to-be-Done framework, we chose a user scenario that touched many of the jobs we identified.

CX Order Change Request

Initiate Request ----- Complete Request ----- Complete Request

Customer

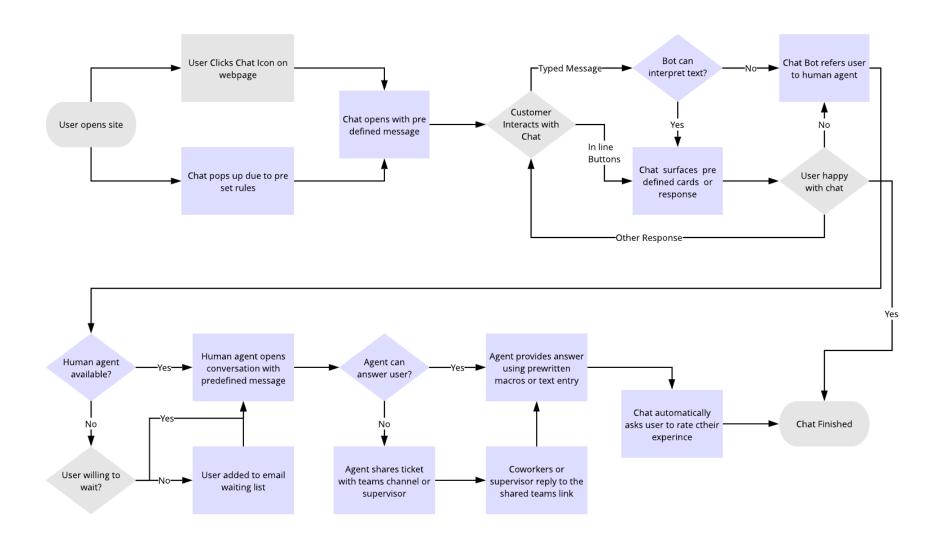
Chat Bot	CX Agent Chat	Email
Select chatbot in lower right of web app	Responds to CX agent interactions	Recieve confirmation of changes that occured during chat
Use multi select buttons	Rates satisfaction with request experience	
Input information into cards	Input information into cards	
Use cards to edit information	Use cards to edit information	
Request to chat with human agent		

CX Agent

Personal Dash	Ticket	Internal Chat	Ticket	Team Dash
Manage ticket priority list	Opens ticket from notification	Choose coworker to share ticket with	Modify order in response to customer	Reviews team metrics
Take ownership over tickets	Review metadata on customer	Corresponds with manager about ticket question	Automatically send order change confirmation	Sees ticket move to closed
Recieve incoming ticket notification	Review chatbot-customer interaction history	View summary information about ticket	Close ticket	
View personal metrics dash	Select a macro in response to customer request			
	Shares customer interaction in a card to teams chat			

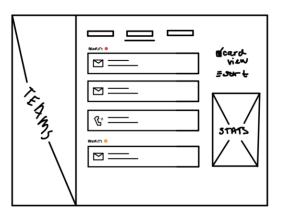
Customer

CX Agent / Chatbot

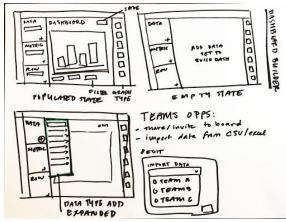


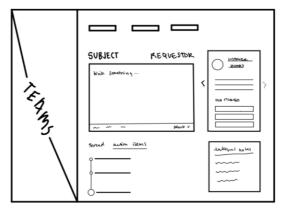
03

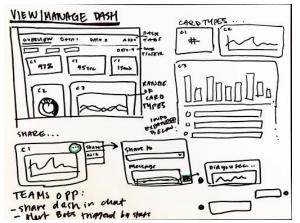
Ideation & Design











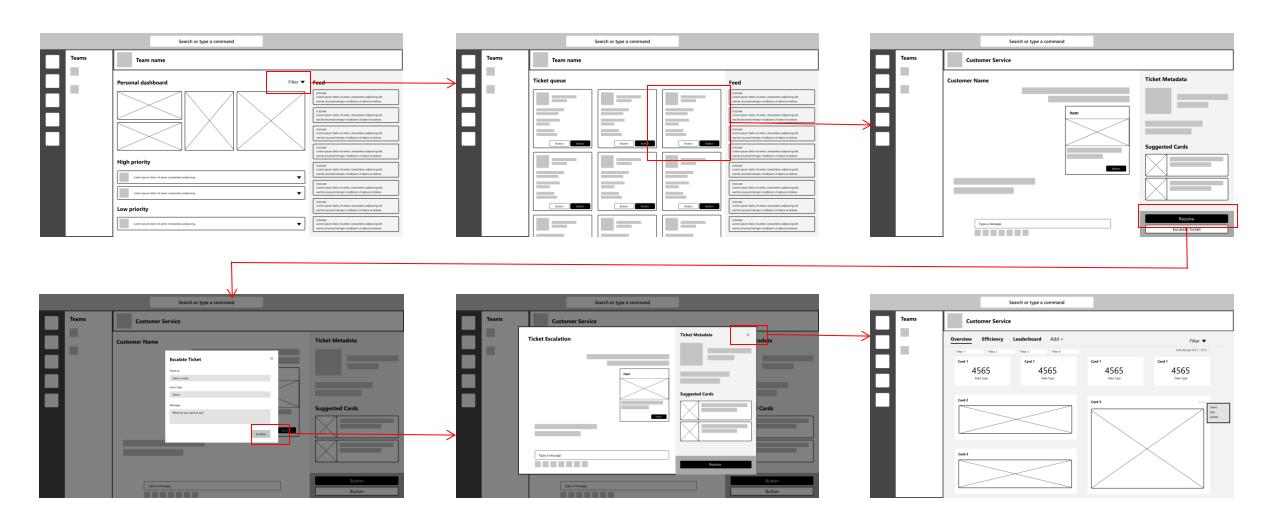


Sketches

We ideated on how to create a system within teams to answer these queries through a chatbot, ticketing queue, and dashboard.

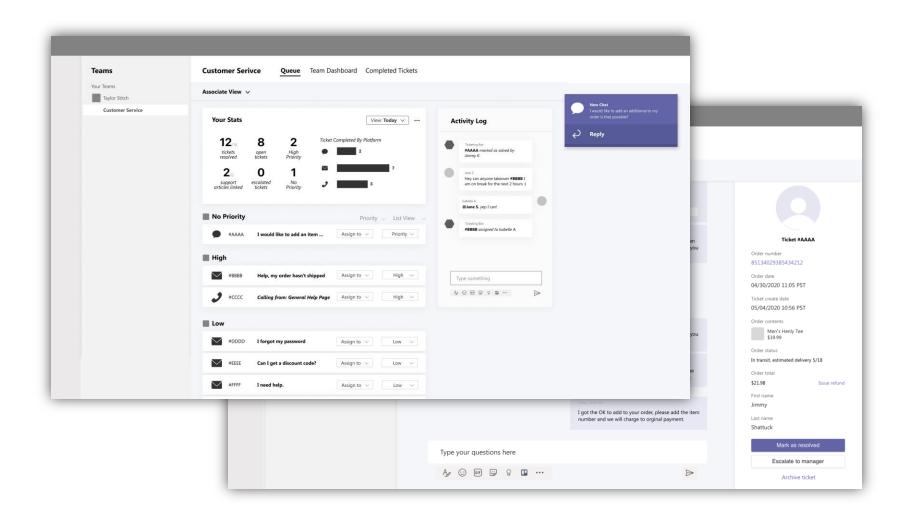
Wireframes

Mapping the ticket escalation interaction.



Medium Fidelity

We brought our low fidelity designs up to medium fidelity for review and testing.



04

Testing & Iteration

Usability Tests

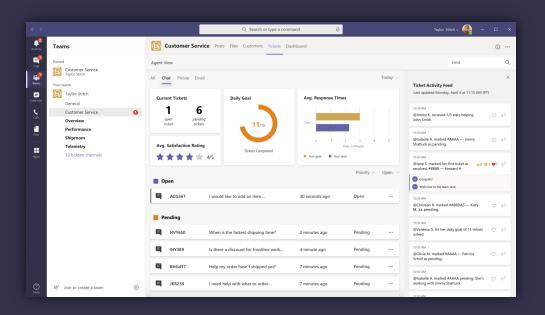
- 4 Customer Service Employees
- 1 CX Manager, 2 CX Agents, 1 CX Team Lead

Goals

- Concept test ticket escalation and catch usability gaps
- 2. Understand if we are meeting the problem discovered from initial interviews.
- 3. Validate chosen scenario and uncover additional scenarios that our software can solve.

Validation 1 of 3

Seeing personal metrics and goals motivates increased productivity



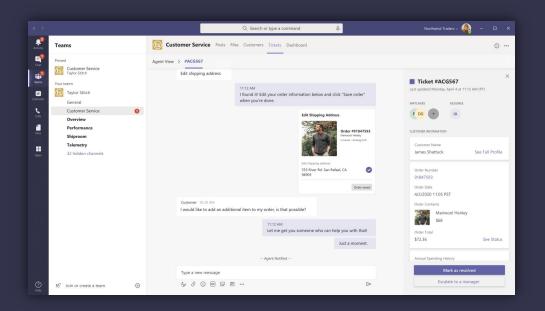
"I stalk my status [CSR] often, it drives me, and it's how I get promoted" – P1

"Daily goal, average response times, and average satisfaction are great incentives for the customer service associate" – P2

"...It's also motivating. Like if I see I moved from 97% to 98%, I keep working so I can get to 99%" – P4

Validation 2 of 3

Customer metadata is helpful to streamline support interactions



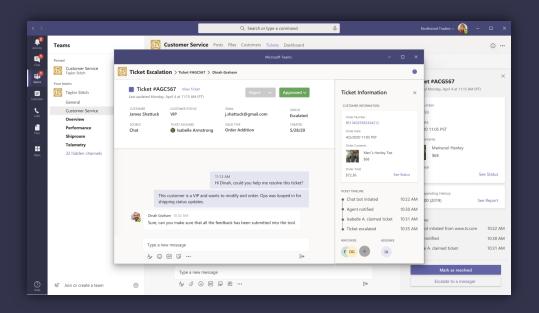
"Oh this is helpful, seeing the timeline of how they got here" – P1

"I love that you can see the order info on the side. I know Zendesk lacks that so that's really helpful because then you don't have to go into a separate thing and locate their order" – P2

"I love the customer information here on the right. And you can see who is the assignee/watchers." – P3

Validation 3 of 3

Efficient manager escalation is valuable to save time and stay organized



"Having it all here means that you don't need to be paying attention to different screens. I really like that" – P3

"Right now we go on Slack and just ask if there's a manager available, not very efficient. This would make the internal workload much smoother" – P2

"You already have [everything] in there. So it's not like you have to be copying and pasting all that information" – P4

Areas of improvement

Desire to see leaderboard in dash view

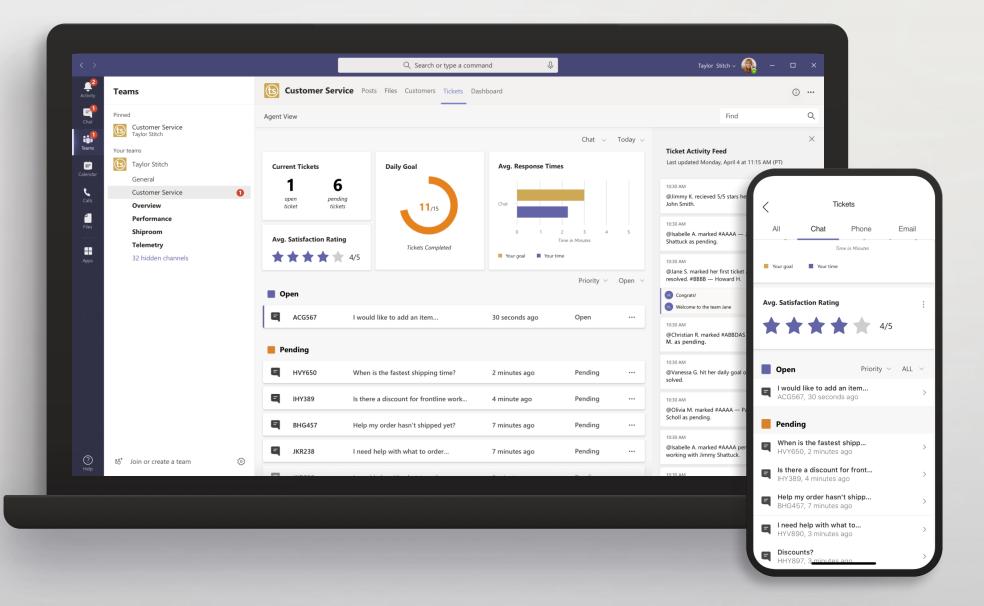
Goals are changeable by managing staff and should be conveyed to the agents

Ticket queue priority needs clarification

"It would be good to have some kind of leaderboard as well. So at first glance, they can see the numbers that each agent is moving." – P3

"We also **change response time goals** based on availability of the staff." – P4

"I think if there was a **different** section for just the chat. And if that could just come right up. I would know to immediately go to that even if I was like in the middle of responding to an email ticket." – P2

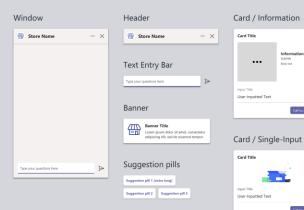


Component Library

Leveraging existing Microsoft Teams design language and libraries, we created a component library designed for customer service associates.

Component Library

Chatbot



Card / Information Card Title



Card / Confirmation





Form / Text Entry

Form Title

Input Title 1

Input Title 2

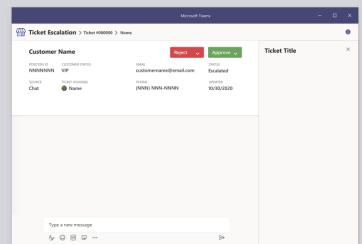
Input Title 3

User-Inputted Text

User-Inputted Text

Windows

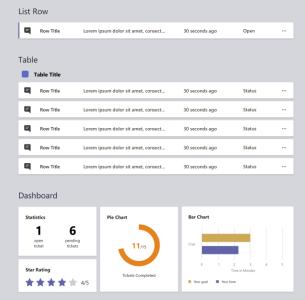




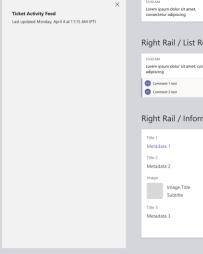
Task Modal



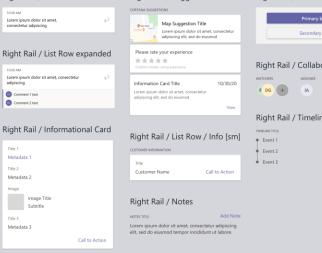
Customer Service App



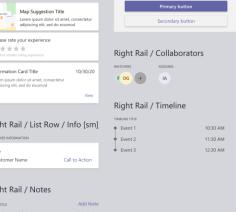




Right Rail / List Row

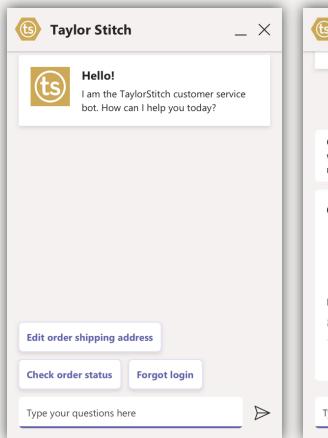


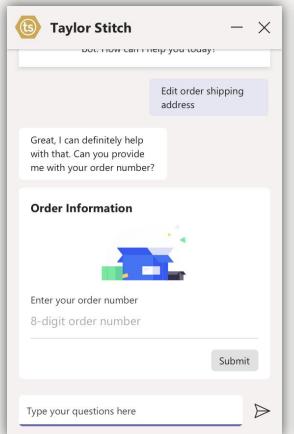
Right Rail / Suggested Cards Right Rail / Pinned Buttons

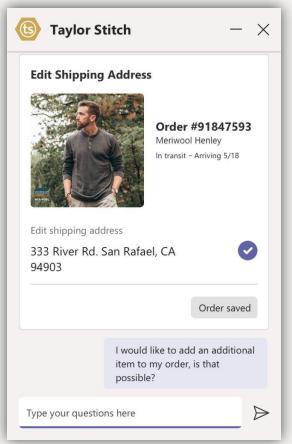


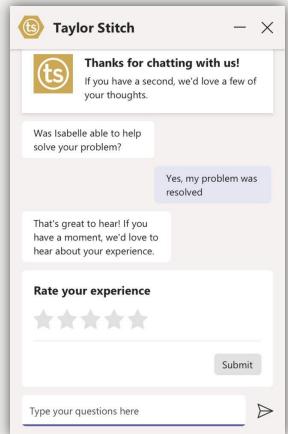
Final Designs

Using the component library we put together high fidelity prototypes for each step of our ticket escalation scenario.



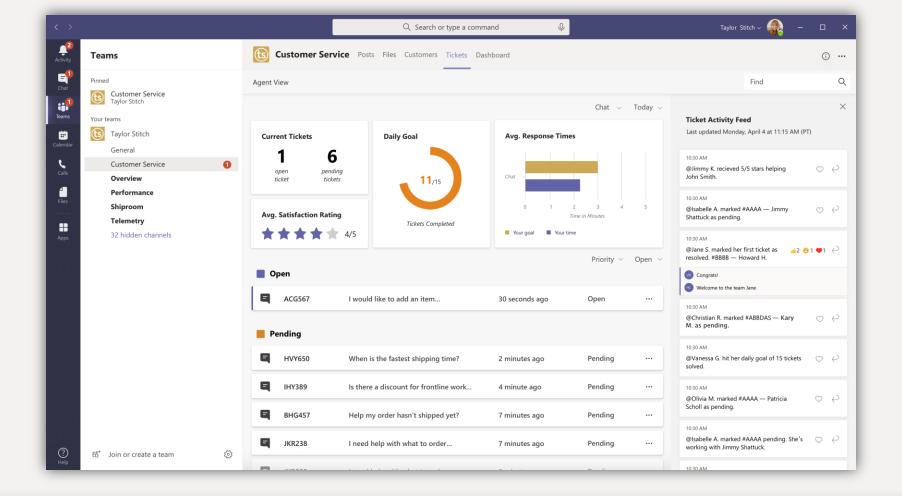






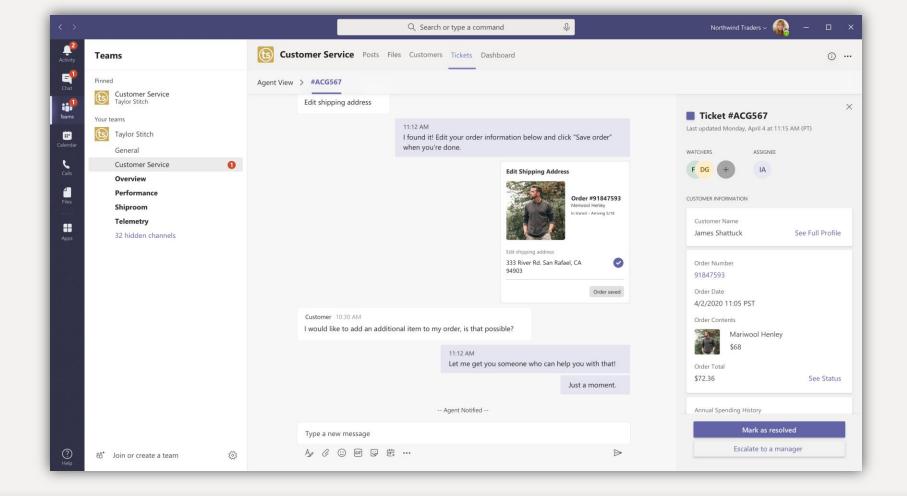
Chatbot uses customizable cards to handle basic requests

Customer is greeted with suggested pills for to initiate a conversation quickly, and is served relevant cards based on their responses.



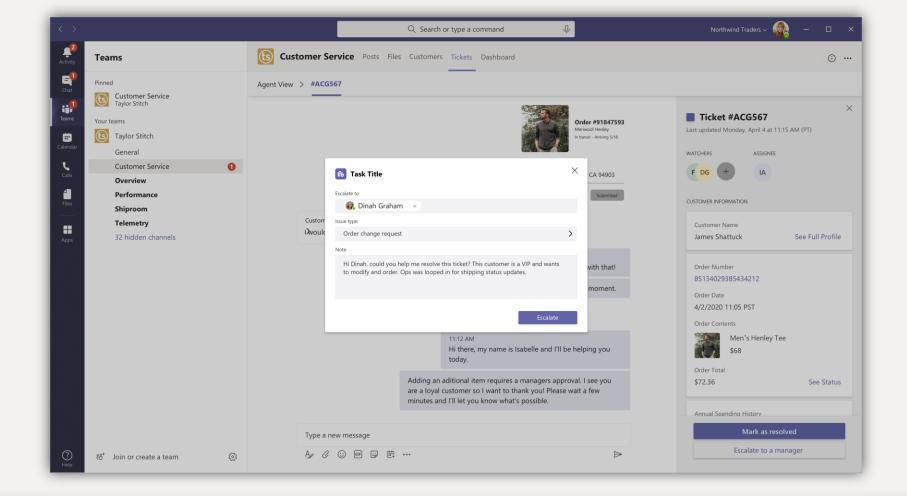
CX Agent views their ticket queue

Currently on the chat view, the agent can see their goals for the day on the personal chat board, their pending and open tickets, and a feed of their coworkers activity.



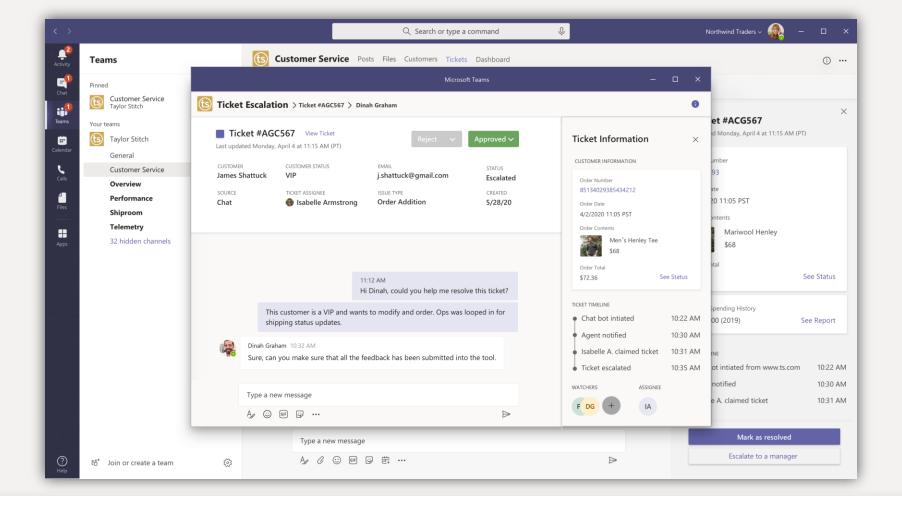
Inside the ticket

When first entering a ticket, the CX Agent can see how the bot and the customer interacted, historical data collected by the bot and populated, and respond the customer.



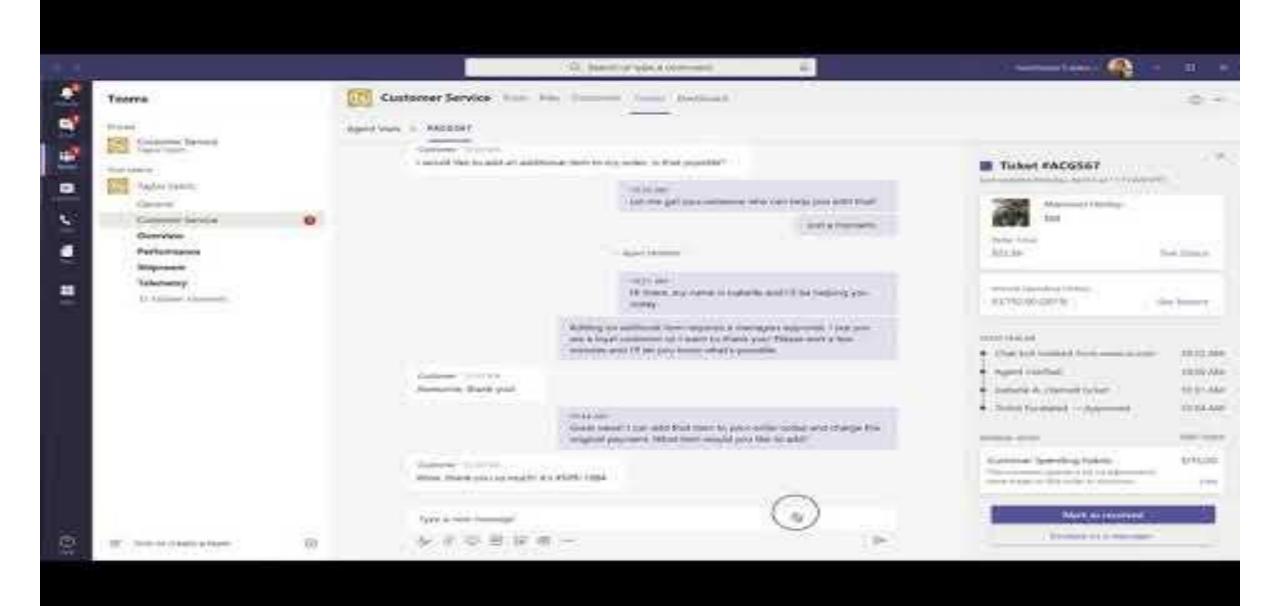
Escalating the ticket

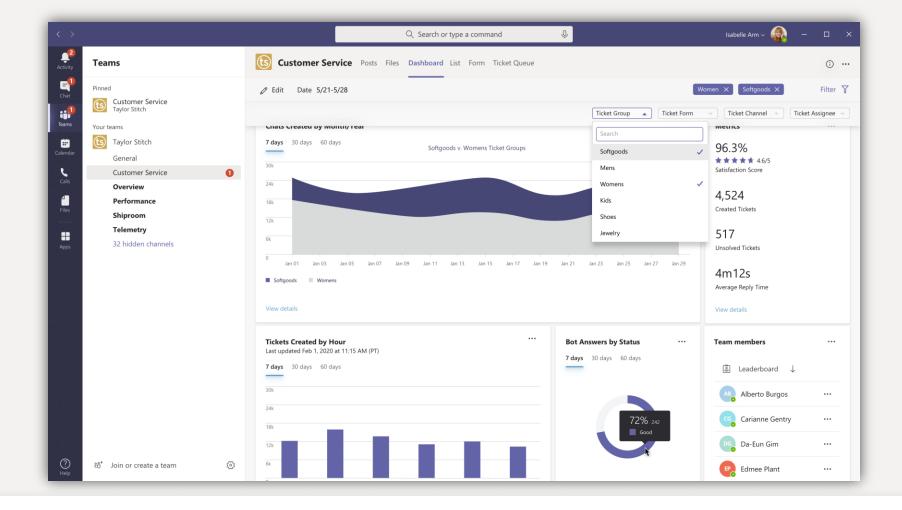
Seeing that this is an issue they cannot solve, the CX associate forwards the ticket to their manager.



Multi-window escalation

Here two windows are used to provide the CX Manager with more information about the ticket and actions they can take.



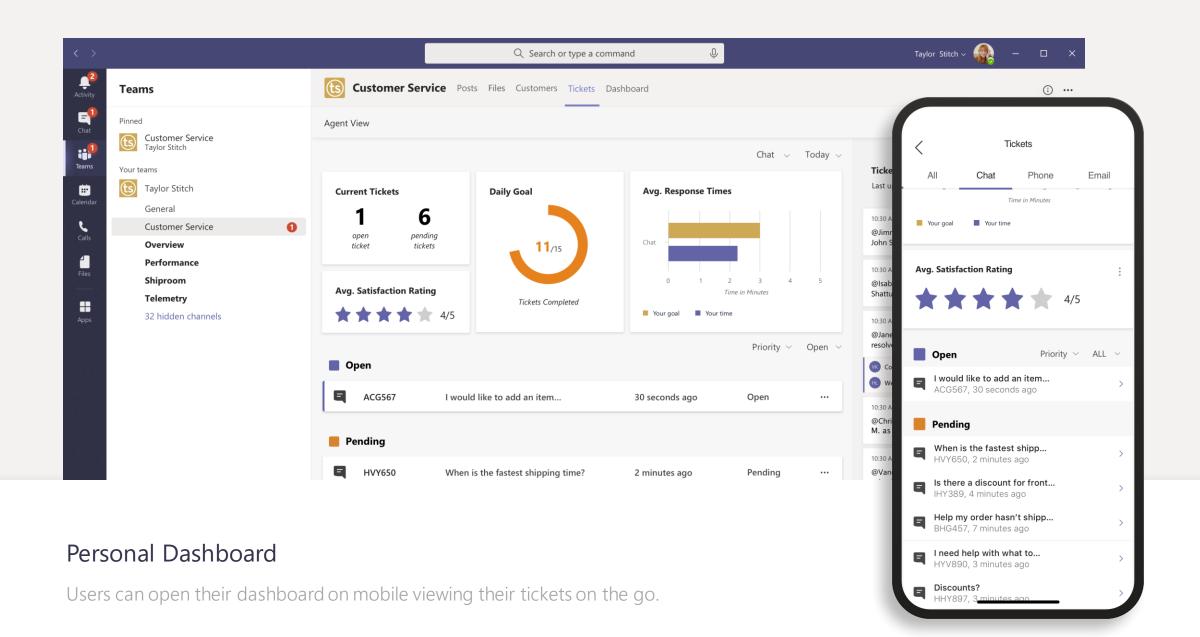


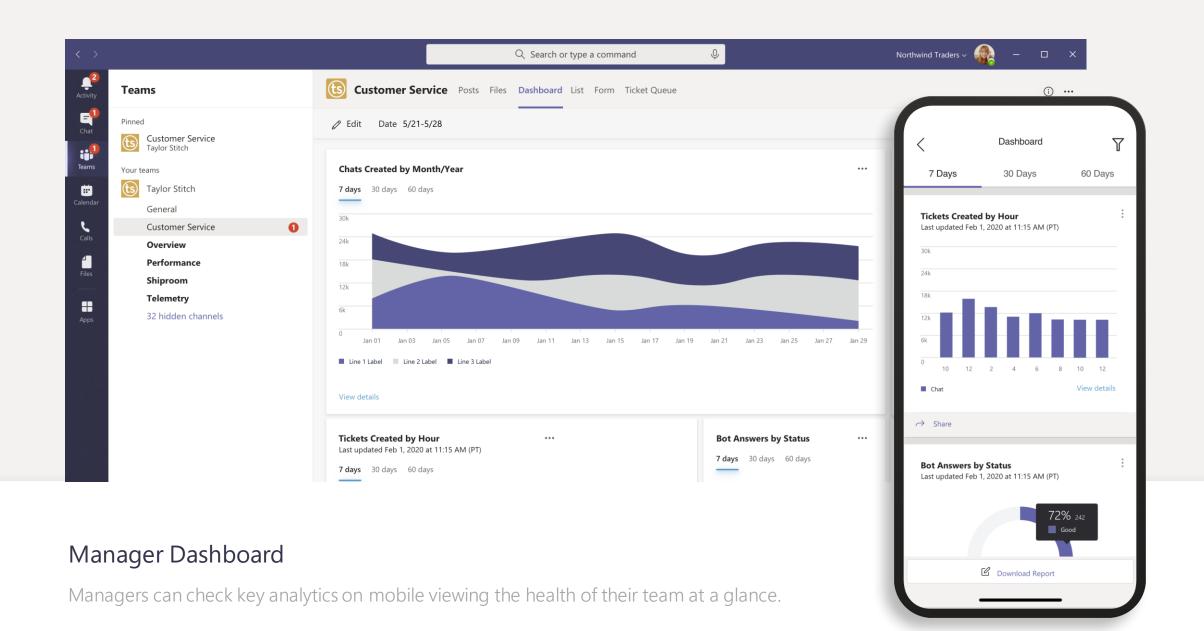
Filtering the dashboard

Adjusting the filter allows for different variables to be viewed on the graph.

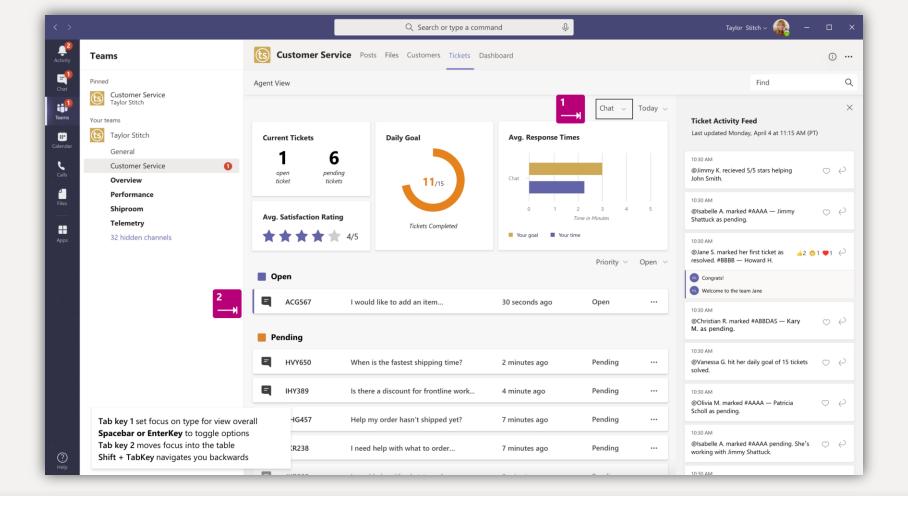
Mobile Designs

While our research showed that CX agents do not typically work from their mobile devices, we wanted to showcase a few relevant mobile screens for on-the-go ticket management.

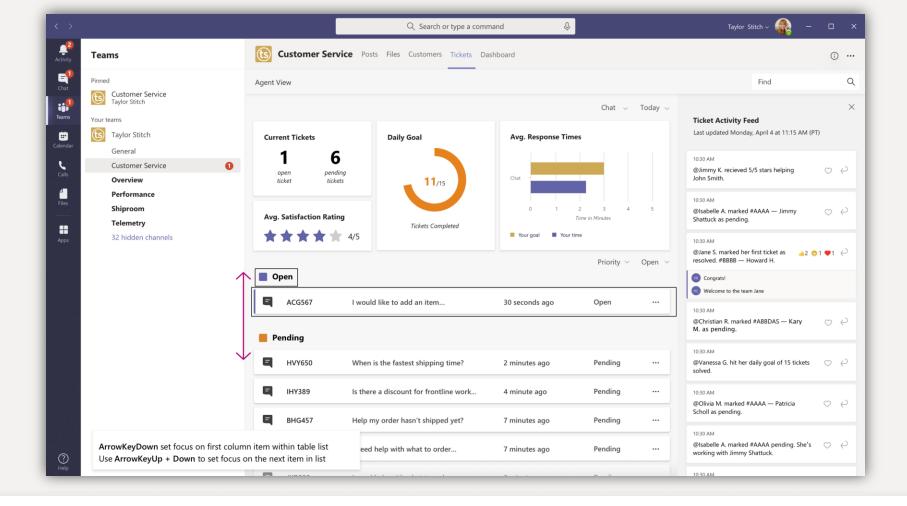




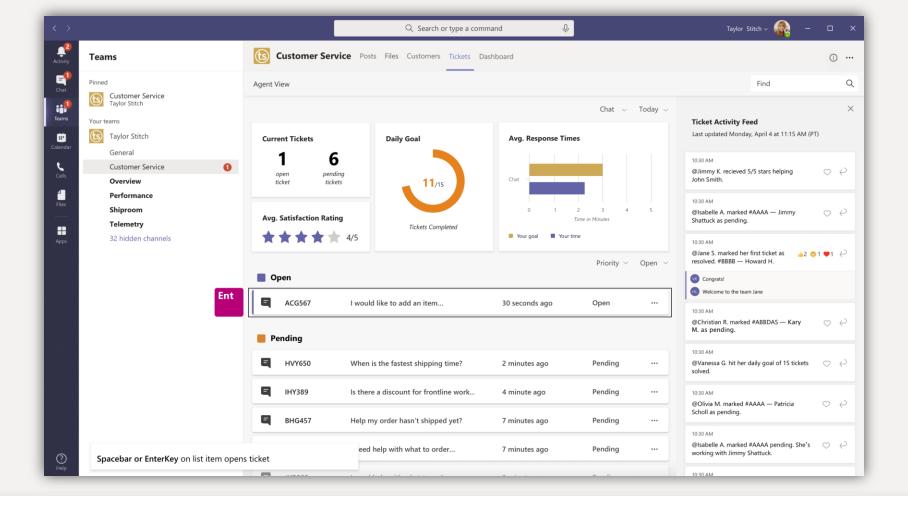
We used Microsoft's guidelines to put together tabbing documentation for our designs.



Tabbing to navigate from chat to the table



Using arrow keys to move between tickets



Enter key or spacebar to enter a ticket

Embedding Teams Web Controls into Shopify

EXTENDING THE SOLUTION

Outside Microsoft Teams

Given that CX agents complete the rest of the work inside Shopify, we wanted to explore how we could embed the most useful Teams functionalities into Shopify.



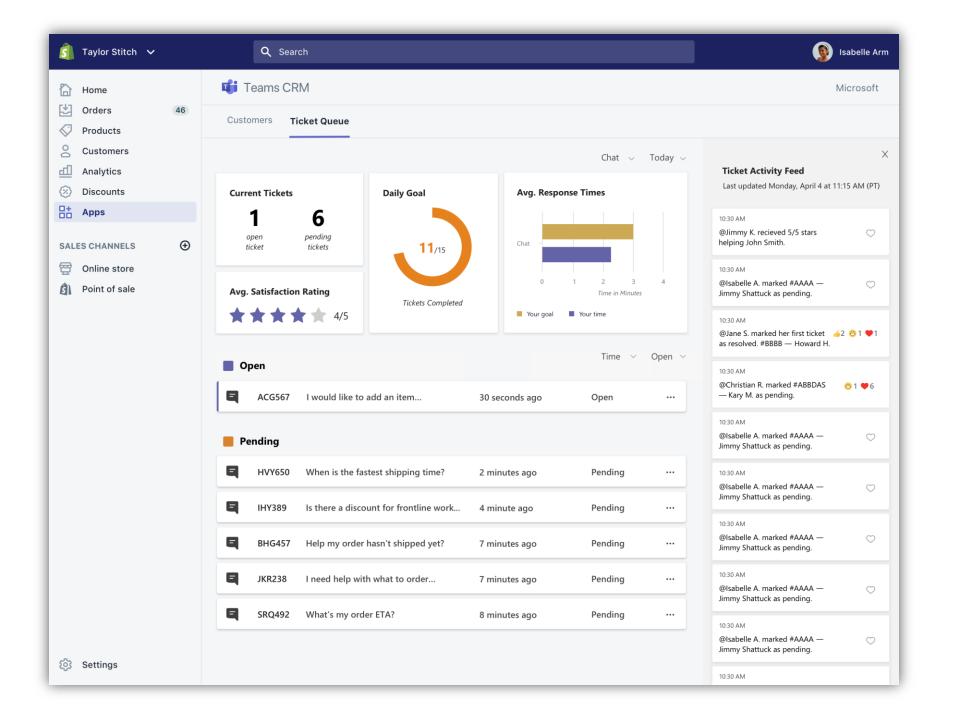
OPPORTUNITY

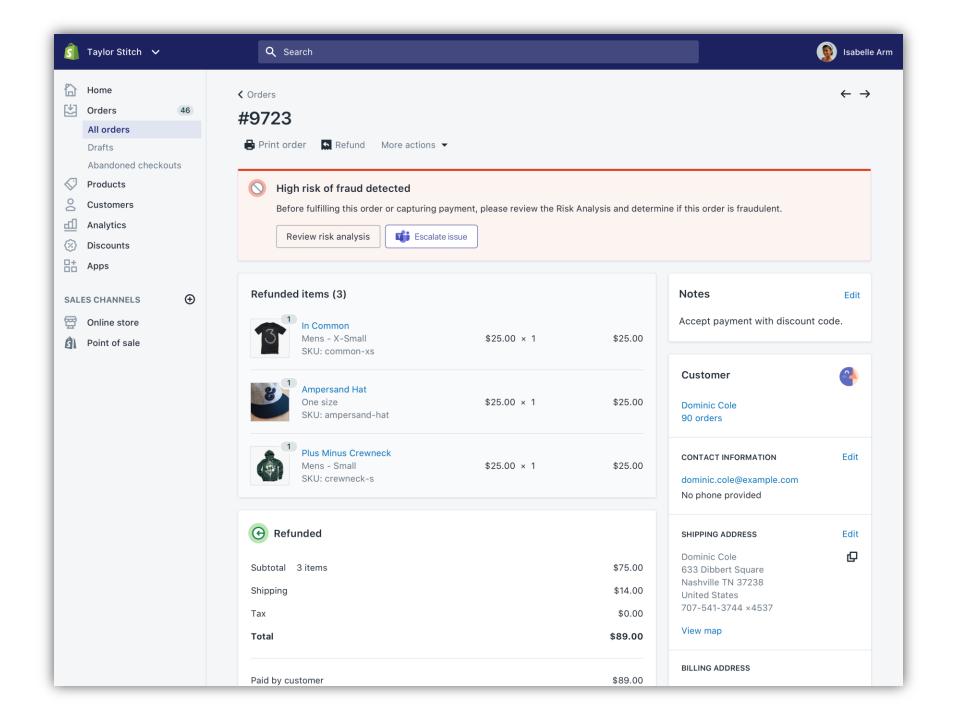
31%

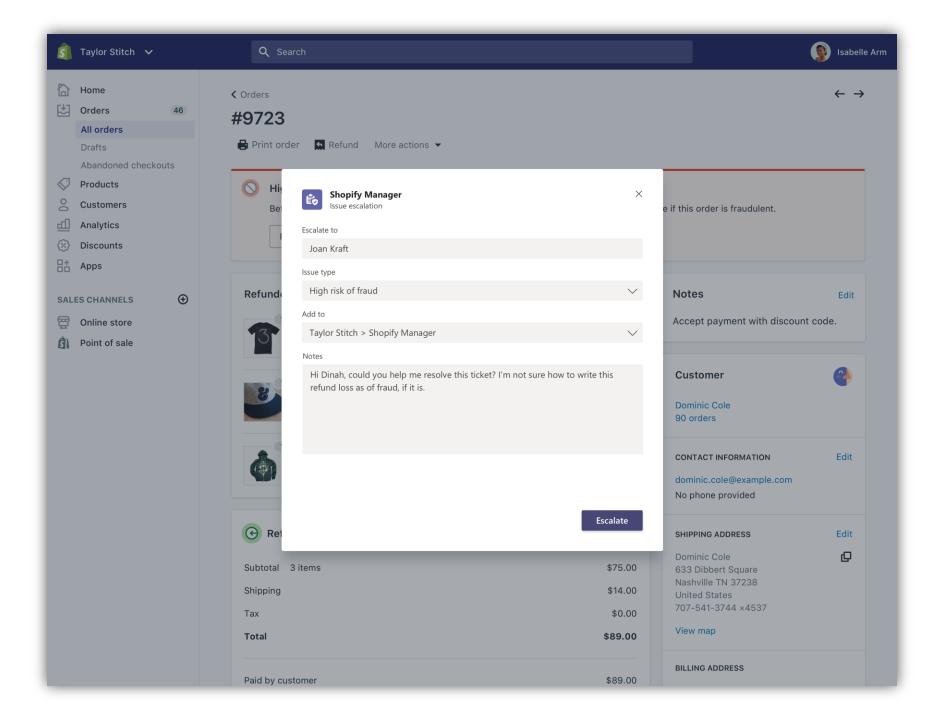
of the e-commerce market is currently controlled by Shopify

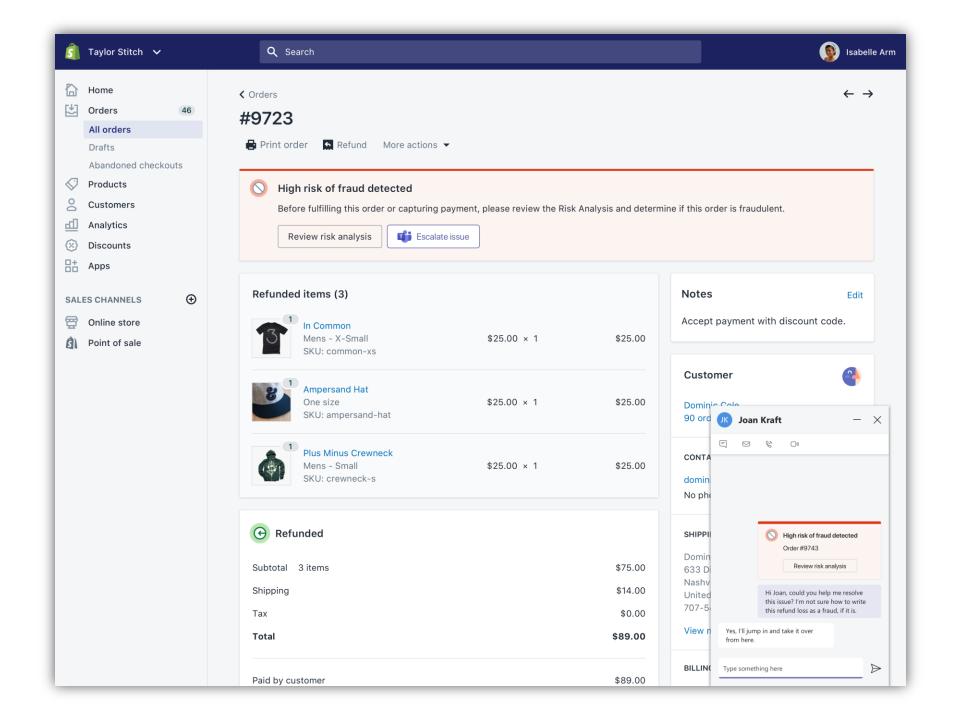
1.2 million

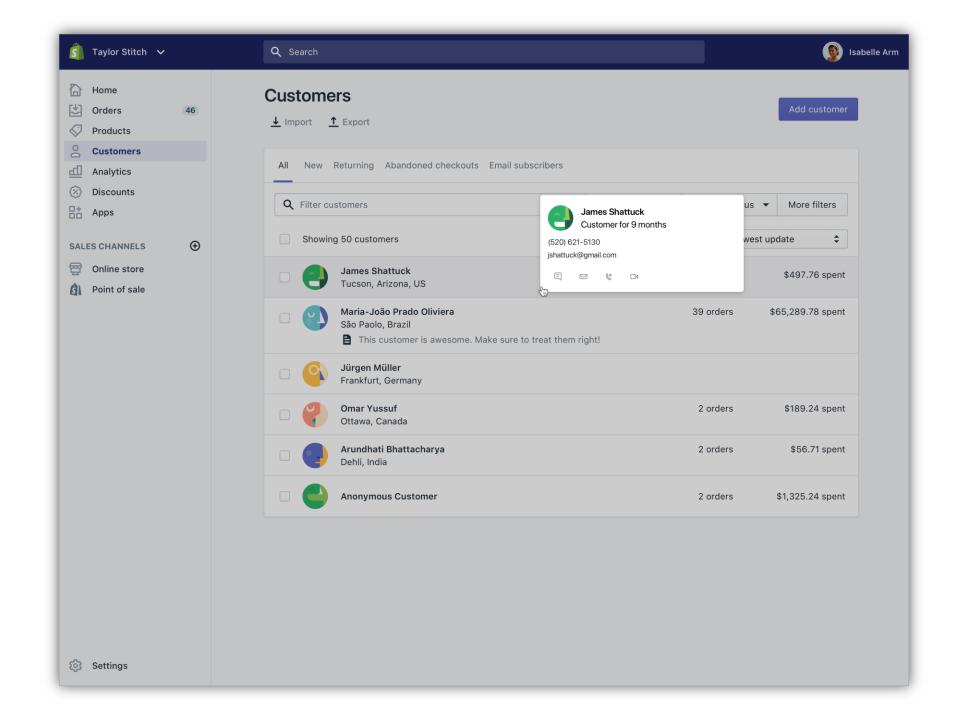
E-commerce stores are currently hosted on Shopify

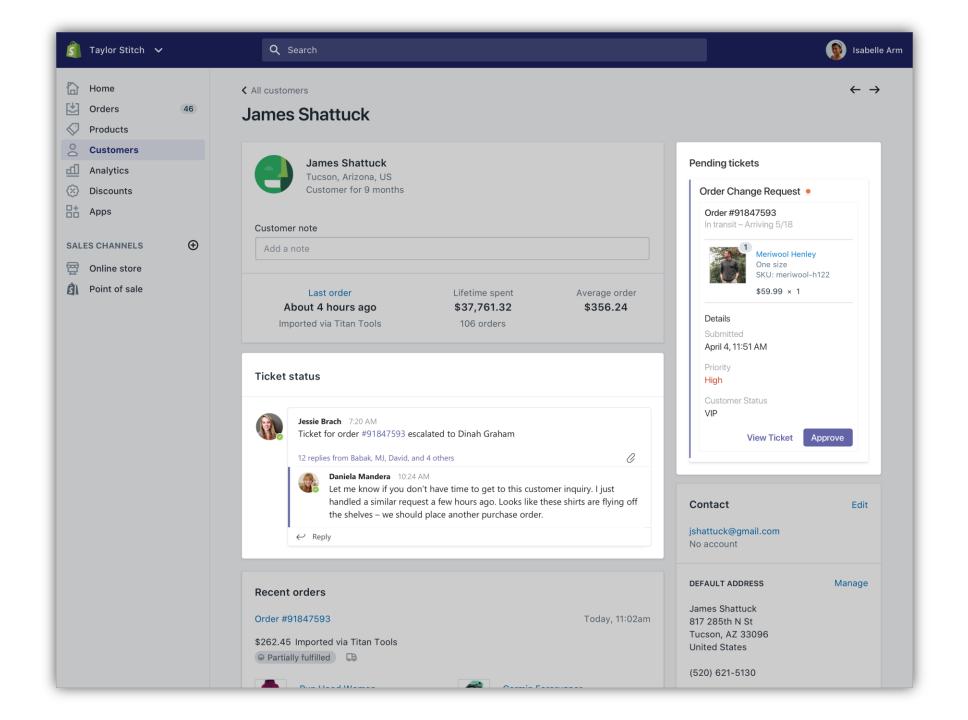


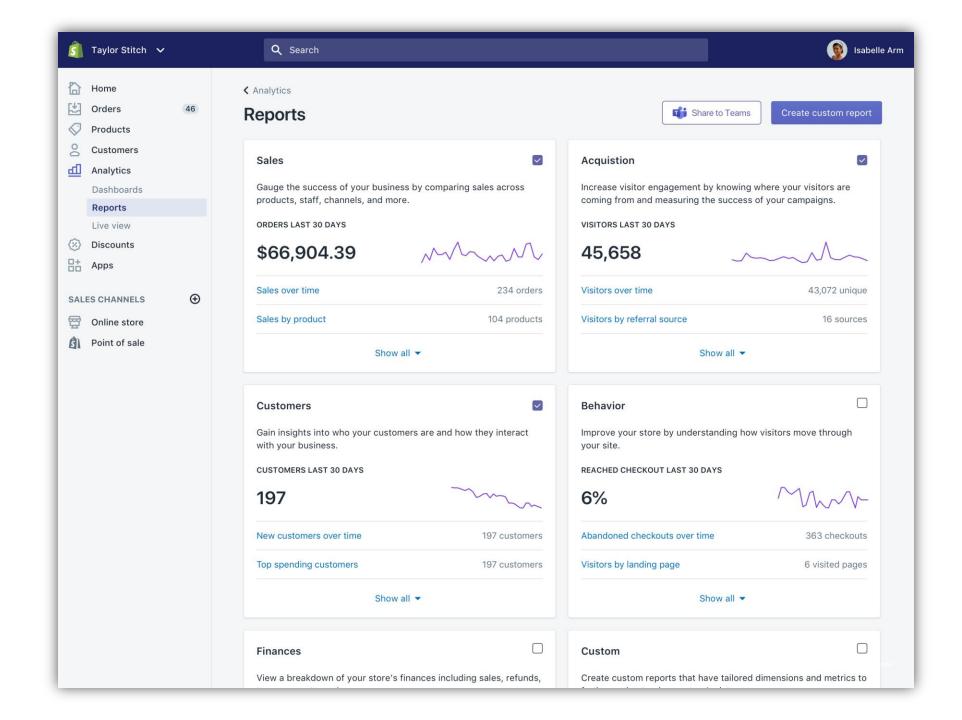


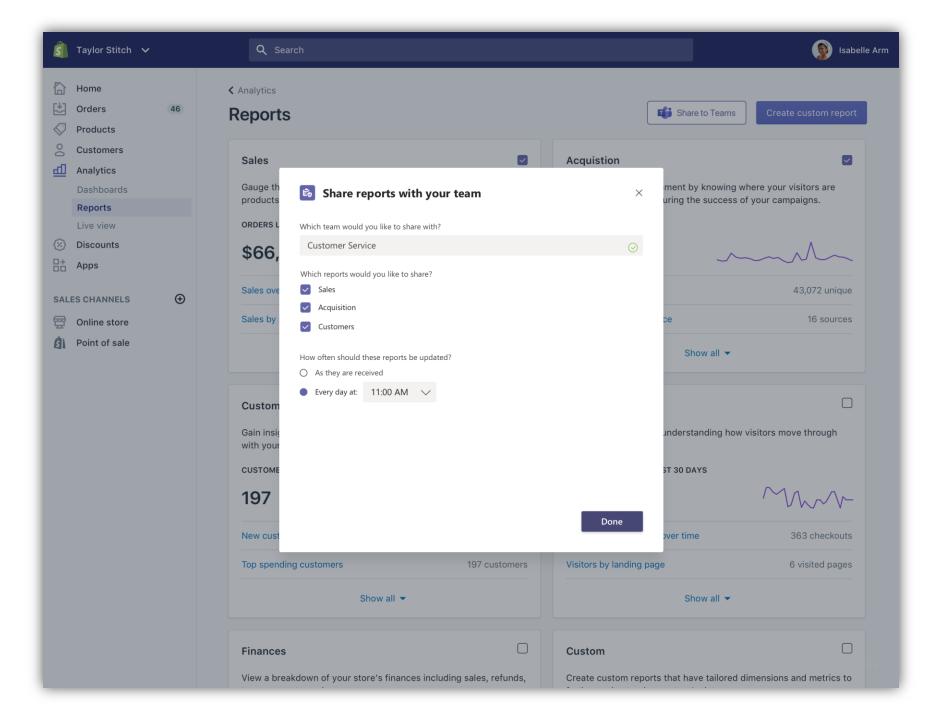












Next Steps

Q

01

Explore how customers could configure integrations and customizable components



02

Research with a larger set of users to further validate our designs



03

Develop flows and logic for additional user scenarios to better encompass more CX tasks

Reflection & Key Learnings

Exercising user-centered design with the guidance of leaders in an exploding industry was an invaluable learning experience.

In an atmosphere of uncertainty, we felt empowered to work in a product space that has meaningful impact on improving communication and bringing teams closer together.

Thank you

Alex Powell

For your guidance, mentorship, and support

Arvind Muthukrishnan

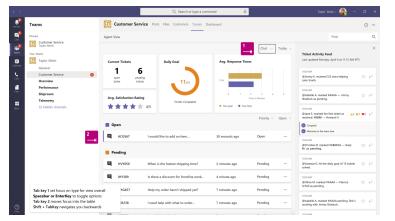
For your resources, expertise, and assistance

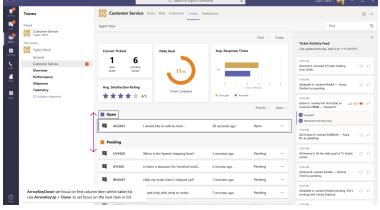
Angela Nelson

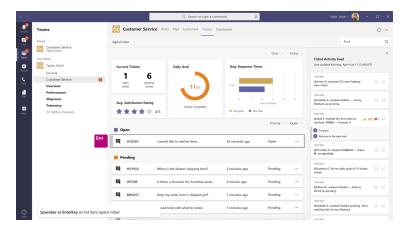
For connecting us to this opportunity!



Appendix







Entering the table

Navigating Tickets

Entering a ticket